

**COLUMBIA COUNTY  
BOARD OF COUNTY COMMISSIONERS**

**FINAL BUDGET  
FISCAL YEAR 2010 - 2011**

**PREPARED BY  
DALE WILLIAMS  
COUNTY MANAGER**

**September 23, 2010**

**9-27-2010 8:55 AM**

**COLUMBIA COUNTY**  
**BOARD OF COUNTY COMMISSIONERS**  
**FINAL BUDGET**  
For the Year Ending September 30, 2011

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**COLUMBIA COUNTY BOARD OF COUNTY COMMISSIONERS**

**BUDGET  
GENERAL FUND**

For the Year Ending September 30, 2011

	<u>2009-10</u>	<u>2010-11</u>
	Final Budget	Tentative Budget
<b>REVENUES</b>		
<b>Taxes:</b>		
Ad valorem taxes, floor budget, 7.891 mills 2009 & 2010	\$ 20,076,441	\$ 19,376,399
Tourist development tax	-	93,000
Delinquent ad valorem taxes	40,000	50,000
Small County Surtax	3,093,000	2,836,000
Payment - in lieu of taxes	134,000	132,000
<b>Total taxes</b>	<u>23,343,441</u>	<u>22,487,399</u>
<b>Intergovernmental:</b>		
State and federal grants:		
Emergency Preparedness	110,000	101,573
Emergency Management	18,000	34,767
Child Dependency	2,000	-
Mosquito Control	35,000	35,000
Library - operating	18,229	18,665
<b>Total State and federal grants</b>	<u>183,229</u>	<u>190,005</u>
State shared revenues:		
Amendment 1 relief	818,000	800,000
State revenue sharing	90,000	-
Half-cent sales tax	-	-
Half-cent sales tax - Emergency	-	145,000
Insurance agents county licenses	38,000	32,000
Alcohol beverage licenses	15,000	15,000
<b>Total State shared revenues</b>	<u>961,000</u>	<u>992,000</u>
<b>Total intergovernmental</b>	<u>1,144,229</u>	<u>1,182,005</u>
<b>Charges for Services:</b>		
Prisoner housing	20,000	15,000
Crime Prevention funds	35,000	23,000
Sheriff civil fees	95,000	110,000
School Resource Officer	104,000	208,000
	<u>254,000</u>	<u>356,000</u>
Telephone assessments	175,000	155,000
Wireless assessments	100,000	120,000
	<u>275,000</u>	<u>275,000</u>
Communication interlocal	300,000	-
Library fees	7,250	6,700

**COLUMBIA COUNTY BOARD OF COUNTY COMMISSIONERS**

**BUDGET  
GENERAL FUND**

For the Year Ending September 30, 2011

	<u>2009-10</u>	<u>2010-11</u>
	Final	Tentative
	Budget	Budget
Recreation fees	15,000	12,000
Total charges for services	<u>851,250</u>	<u>649,700</u>
<b>Fines and Forfeitures:</b>		
Communications surcharges	90,000	70,000
Library fines	34,500	38,000
Court facility surcharges \$15	300,000	150,000
Animal Control fines	2,800	1,600
Total fines and forfeitures	<u>427,300</u>	<u>259,600</u>
<b>Miscellaneous Revenue:</b>		
Interest earnings	194,000	145,000
Other	103,500	135,000
DEP lease & rents	8,400	-
Total miscellaneous revenue	<u>305,900</u>	<u>280,000</u>
<b>Transfers from other funds - administration:</b>		
MSBU - Municipal Services	157,500	157,500
County Transportation Trust Fund	89,250	89,250
Tourist Development Fund	14,000	14,000
Landfill Fund	74,800	94,800
Library Enhancement Fund	13,000	23,000
Court Services Fund	17,000	17,000
Connector Road Fund	20,000	20,000
CCIDA	-	10,000
Total transfers from other funds administration	<u>385,550</u>	<u>425,550</u>
Total revenues	<u>26,457,670</u>	<u>25,284,254</u>
Less 5%- of revenues	<u>(1,322,883)</u>	<u>(1,264,212)</u>
	25,134,787	24,020,042
Estimated beginning cash	12,000,000	12,000,000
<b>TOTAL REVENUES AND BALANCES</b>	<u><u>\$ 37,134,787</u></u>	<u><u>\$ 36,020,042</u></u>

**COLUMBIA COUNTY BOARD OF COUNTY COMMISSIONERS**

**BUDGET  
GENERAL FUND**

For the Year Ending September 30, 2011

	<u>2009-10</u>	<u>2010-11</u>
	Final	Tentative
	Budget	Budget
<b>APPROPRIATIONS</b>		
<b>General Government Services:</b>		
Legislative -		
Board of County Commissioners		
Personal services	\$ 875,952	\$ 882,957
Other current expenses	168,000	162,000
Furlough days (3)	-	-
Total legislative	<u>1,043,952</u>	<u>1,044,957</u>
Executive -		
Clerk to the Board of County Commissioners		
Personal Services	316,218	306,630
Other current expenses	1,800	1,800
Reduce 1%	-	(3,084)
Furlough days (3)	-	-
Total executive	<u>318,018</u>	<u>305,346</u>
Financial and Administrative:		
Property Appraiser		
Other current expenses	1,138,232	1,132,396
Reduce 1%	-	(11,324)
Furlough days (3)	-	-
Property Appraisal Adjustment Board	<u>1,138,232</u>	<u>1,121,072</u>
Other current expenses	-	2,500
Tax Collector -		
Other current expenses	<u>750,000</u>	<u>700,000</u>
Accounting and auditing -		
Other current expenses	<u>110,000</u>	<u>110,000</u>
Data processing -		
Other current expenses	37,000	37,000
Capital outlay	-	-
	<u>37,000</u>	<u>37,000</u>
Legal Counsel:		
County attorney -		
Personal services	109,053	116,789
Other current expenses	18,000	-
Furlough days (3)	-	-
	<u>127,053</u>	<u>116,789</u>

**COLUMBIA COUNTY BOARD OF COUNTY COMMISSIONERS**

**BUDGET  
GENERAL FUND**

For the Year Ending September 30, 2011

	<u>2009-10</u>	<u>2010-11</u>
	Final	Tentative
	Budget	Budget
<b>Other General Governmental Services:</b>		
<b>Supervisor of Elections:</b>		
Personal services	311,188	314,726
Other current expenses	10,400	10,400
Reduce 1%	-	(3,251)
Furlough days (3)	-	-
	<u>321,588</u>	<u>321,875</u>
<b>Elections:</b>		
Personal services	150,112	150,464
Other current expenses	120,820	135,000
Reduce 1%	-	(2,855)
	<u>270,932</u>	<u>282,609</u>
<b>Non-departmental:</b>		
Personal services	10,000	20,000
Other current expenses	481,500	421,000
	<u>491,500</u>	<u>441,000</u>
<b>Facilities Management</b> (Building, operations, and maintenance)		
Personal services	797,806	814,933
Other current expenses	650,148	650,148
Capital outlay	50,000	5,000
Furlough days (3)	-	-
	<u>1,497,954</u>	<u>1,470,081</u>
<b>Total general government services</b>	<u>6,106,229</u>	<u>5,953,229</u>
<b>Public Safety:</b>		
<b>Emergency preparedness:</b>		
Other current expenses	15,350	15,350
	<u>15,350</u>	<u>15,350</u>
<b>Emergency management:</b>		
Personal services	115,902	72,497
Other current expenses	41,612	44,389
Capital outlay	-	3,450
Furlough days (3)	-	-
	<u>157,514</u>	<u>120,336</u>

**COLUMBIA COUNTY BOARD OF COUNTY COMMISSIONERS**

**BUDGET  
GENERAL FUND**

For the Year Ending September 30, 2011

	<u>2009-10</u>	<u>2010-11</u>
	Final Budget	Tentative Budget
<b>Safety:</b>		
Personal services	72,284	72,804
Other current expenses	18,950	18,950
Furlough days (3)	-	-
	<u>91,234</u>	<u>91,754</u>
<b>Sheriff:</b>		
<b>Law Enforcement:</b>		
Personal services	4,984,172	5,415,270
Workers comp.* and life insurance	165,000	169,000
Other current expenses	1,258,125	1,080,451
Capital outlay	125,000	125,000
Contingency	10,000	10,000
Less 5%	-	(322,539)
Furlough days (3)	-	-
Additional funding	-	-
	<u>6,542,297</u>	<u>6,477,182</u>
<b>Judicial:</b>		
Personal services	1,151,943	1,098,789
Workers comp.*	35,000	30,000
Other current expenses	189,746	183,386
Less 5%	-	(67,971)
Furlough days (3)	-	-
	<u>1,376,689</u>	<u>1,244,204</u>
<b>Detention Center Operations:</b>		
Personal services	2,931,597	3,056,446
Worker's comp.*	95,000	96,000
Other current expenses	1,144,179	1,063,379
	<u>4,170,776</u>	<u>4,215,825</u>
Capital outlay	30,000	30,000
Contingency	10,000	10,000
	<u>40,000</u>	<u>40,000</u>
Less 5%	-	(207,927)
Furlough days (3)	-	-
<b>Total detention center operations</b>	<u>4,210,776</u>	<u>4,047,898</u>

**COLUMBIA COUNTY BOARD OF COUNTY COMMISSIONERS**

**BUDGET  
GENERAL FUND**

For the Year Ending September 30, 2011

	<u>2009-10</u>	<u>2010-11</u>
	Final Budget	Tentative Budget
<b>Detention Center Facilities:</b>		
Personal services	47,223	47,531
Other current expenses		
Utilities	220,000	220,000
Maintenance and repair	78,000	70,000
Insurance - casualty	65,000	65,000
	<u>363,000</u>	<u>355,000</u>
Capital outlay - building improvements	-	-
Furlough days (3)	-	-
<b>Total detention center facilities</b>	<u>410,223</u>	<u>402,531</u>
<b>Total detention</b>	<u>4,620,999</u>	<u>4,450,429</u>
<b>911 Emergency Communications</b>		
Personal services	1,166,878	972,416
Other current expenses	221,450	56,750
Furlough days (3)	-	-
	<u>1,388,328</u>	<u>1,029,166</u>
<b>Central Communications</b>		
Personal services	-	71,318
Tower expenses		
Utilities	-	3,500
Maintenance & repair	-	22,000
	-	<u>25,500</u>
Other current expenses	-	8,800
Furlough days (3)	-	-
	-	<u>105,618</u>
<b>Medical Examiner</b>		
Autopsies	210,000	210,000
<b>Total public safety</b>	<u>14,402,411</u>	<u>13,744,039</u>
* Paid directly by B.C.C.		
<b>Physical Environment:</b>		
<b>Agriculture and Home-Economics Agent:</b>		
Personal services	217,128	217,908
Other current expenses	78,820	72,940
Capital outlay	-	5,625
Furlough days (3)	-	-
	<u>295,948</u>	<u>296,473</u>

**COLUMBIA COUNTY BOARD OF COUNTY COMMISSIONERS**

**BUDGET  
GENERAL FUND**

For the Year Ending September 30, 2011

	<u>2009-10</u>	<u>2010-11</u>
	Final Budget	Tentative Budget
<b>Landscape:</b>		
Personal services	376,513	378,911
Other current expenses	122,500	132,500
Furlough days (3)	-	-
	<u>499,013</u>	<u>511,411</u>
<b>Other Physical Environment:</b>		
Florida Forest Management	3,000	3,000
Aquatic Weed Control:		
Other current expenses	7,000	7,000
Alligator Lake recreation area	58,600	58,600
Rum Island maintenance	6,000	6,000
Falling Creek project	4,000	4,000
	<u>78,600</u>	<u>78,600</u>
<b>Total physical environment</b>	<u>873,561</u>	<u>886,484</u>
<b>Economic Environment:</b>		
Veterans services -		
Personal services	78,696	79,227
Other current expenses	8,226	8,226
Furlough days (3)	-	-
	<u>86,922</u>	<u>87,453</u>
Tax Increment Funds	135,566	134,000
<b>Total economic environment</b>	<u>222,488</u>	<u>221,453</u>
<b>Human Services:</b>		
Health -		
Mosquito Control		
Personal services	36,152	26,126
Other current expenses	33,350	20,150
Capital outlay	-	35,000
	<u>69,502</u>	<u>81,276</u>
Columbia County Health Department	153,784	153,784
Family Health Center of Columbia County	48,500	48,500
Lake City Humane Society - animal control	230,850	230,850
Medicaid	1,350,000	1,350,000
Health Care Responsibility Act	-	-
	<u>1,783,134</u>	<u>1,783,134</u>

**COLUMBIA COUNTY BOARD OF COUNTY COMMISSIONERS**

**BUDGET  
GENERAL FUND**

For the Year Ending September 30, 2011

	<u>2009-10</u>	<u>2010-11</u>
	Final Budget	Tentative Budget
Mental Health -		
Meridian Behavioral Services	195,000	195,000
Welfare -		
Columbia County Senior Services	100,100	100,100
Another Way	-	-
Suwannee Valley 4 C's	-	-
Experience Works	-	-
	<u>100,100</u>	<u>100,100</u>
Retardation -		
Columbia Association for Retarded Citizens	40,000	40,000
Other Human Services		
Happy House	-	-
Total human services	<u>2,187,736</u>	<u>2,199,510</u>
<b>Culture/Recreation:</b>		
Main Library:		
Personal services	587,939	251,641
Other current expenses	117,863	112,263
Capital outlay	58,322	53,356
Furlough days (3)	-	-
	<u>764,124</u>	<u>417,260</u>
Ft. White Library:		
Personal services	94,205	94,857
Other current expenses	15,325	15,350
Capital outlay	14,000	14,000
Furlough days (3)	-	-
	<u>123,530</u>	<u>124,207</u>
Community Concert Association		
Other current expenses	-	-
Recreation:		
Personal services	170,373	175,482
Other current expenses - Richardson	26,700	33,000
Other recreation expenses - utilities	95,000	105,000
South Columbia Complex	35,000	35,000
Furlough days (3)	-	-
	<u>327,073</u>	<u>348,482</u>

**COLUMBIA COUNTY BOARD OF COUNTY COMMISSIONERS**

**BUDGET  
GENERAL FUND**

For the Year Ending September 30, 2011

	<u>2009-10</u>	<u>2010-11</u>
	Final	Tentative
	Budget	Budget
Columbia Youth Football	7,500	7,500
Boy's Club	30,000	30,000
Youth Baseball League	8,750	8,750
Lake City Jaycees - July 4th fireworks	7,500	7,500
Columbia Youth Soccer Association	10,000	10,000
Fort White Girls Softball	3,375	3,375
Columbia County Girls Softball Association	5,000	5,000
South Columbia Youth Baseball	3,100	3,100
	<u>75,225</u>	<u>75,225</u>
Total culture/recreation	<u>1,289,952</u>	<u>965,174</u>
Total expenditures	<u>25,082,377</u>	<u>23,969,889</u>
Total appropriations	<u>25,082,377</u>	<u>23,969,889</u>
<b>RESERVES</b>		
<b>Funded Reserves:</b>		
Office equipment	50,000	50,000
Communications surcharges	90,000	-
Cash balance forward	9,454,236	9,488,612
Contingency	2,458,174	2,511,541
Total reserves	<u>12,052,410</u>	<u>12,050,153</u>
<b>TOTAL APPROPRIATIONS AND RESERVES</b>	<u><u>\$ 37,134,787</u></u>	<u><u>\$ 36,020,042</u></u>

**COLUMBIA COUNTY BOARD OF COUNTY COMMISSIONERS**

**BUDGET**

**TRANSPORTATION TRUST FUND**

For the Year Ending September 30, 2011

	<u>2009-10</u>	<u>2010-11</u>
	Final Budget	Tentative Budget
<b>REVENUES</b>		
<b>Taxes:</b>		
Local option gasoline tax	\$ 1,450,000	\$ 1,600,000
Small County Surtax	1,764,000	1,316,000
Voted gas tax	565,000	620,000
Total taxes	<u>3,779,000</u>	<u>3,536,000</u>
<b>Intergovernmental revenue:</b>		
Federal grants and State Shared Revenues:		
Physical environment		
National forest regular distribution	180,000	155,000
National forest Title III	7,000	7,000
State revenue sharing	540,000	600,000
Half-cent sales tax-fiscally constrained	690,000	675,000
	<u>1,417,000</u>	<u>1,437,000</u>
Transportation:		
County gas tax	605,000	620,000
Constitutional gas tax	1,365,000	1,400,000
Fuel decal user fee	5,000	5,000
Motor fuel tax rebate	28,000	35,000
	<u>2,003,000</u>	<u>2,060,000</u>
Total intergovernmental revenue	<u>3,420,000</u>	<u>3,497,000</u>
<b>Miscellaneous revenue:</b>		
F.D.O.T. lighting agreement	124,768	185,869
Culvert Waiver Fees	3,000	2,000
Interest earnings	26,000	17,000
Reimbursement of current expenses by other county units	5,000	5,000
Other miscellaneous revenue	20,000	6,000
Total miscellaneous revenue	<u>178,768</u>	<u>215,869</u>
Total revenues	<u>7,377,768</u>	<u>7,248,869</u>
<b>Non-revenues:</b>		
Less 5%, of revenues	<u>(353,188)</u>	<u>(362,443)</u>
	7,024,580	6,886,426
Estimated beginning cash	2,500,000	2,500,000
<b>TOTAL REVENUES AND BALANCES</b>	<u><u>\$ 9,524,580</u></u>	<u><u>\$ 9,386,426</u></u>

**COLUMBIA COUNTY BOARD OF COUNTY COMMISSIONERS**

**BUDGET**

**TRANSPORTATION TRUST FUND**

For the Year Ending September 30, 2011

	<u>2009-10</u>	<u>2010-11</u>
	Final	Tentative
<b>APPROPRIATIONS</b>	<b>Budget</b>	<b>Budget</b>
<b>Transportation:</b>		
Contracted mowing		
Current expenses	\$ 300,000	\$ 300,000
<b>Maintenance and improvement of graded roads:</b>		
Personal services	883,664	885,617
Other current expenses	48,000	8,500
Debt service	350,700	327,062
Furlough days (3)	-	-
	<u>1,282,364</u>	<u>1,221,179</u>
<b>Heavy equipment and drainage (includes labor crew):</b>		
Personal services	327,436	336,149
Other current expenses	620,000	473,580
Furlough days (3)	-	-
	<u>947,436</u>	<u>809,729</u>
<b>Sign shop:</b>		
Personal services	116,106	116,823
Other current expenses	232,400	232,400
Capital outlay	-	-
Furlough days (3)	-	-
	<u>348,506</u>	<u>349,223</u>
<b>Repair shop:</b>		
Personal services	399,547	384,446
Other current expenses	320,000	279,000
Furlough days (3)	-	-
	<u>719,547</u>	<u>663,446</u>
<b>Stockroom:</b>		
Personal services	27,624	27,798
Other current expenses	449,000	508,400
Furlough days (3)	-	-
	<u>476,624</u>	<u>536,198</u>
<b>Secondary maintenance crew:</b>		
Personal services	372,388	305,407
Other current expenses	3,000	2,000
Furlough days (3)	-	-
	<u>375,388</u>	<u>307,407</u>
<b>Tree-trimming:</b>		
Personal services	369,322	396,111
Other current expenses	43,000	43,000
Furlough days (3)	-	-
	<u>412,322</u>	<u>439,111</u>

**COLUMBIA COUNTY BOARD OF COUNTY COMMISSIONERS**

**BUDGET**

**TRANSPORTATION TRUST FUND**

For the Year Ending September 30, 2011

	<u>2009-10</u>	<u>2010-11</u>
	Final	Tentative
	Budget	Budget
	<u>          </u>	<u>          </u>
Roadway enhancements:		
Weed control	50,000	50,000
Road stripping	100,000	85,000
Dust suppressant	121,000	121,000
Concrete work	100,000	85,000
Roadway stabilization	150,000	165,000
	<u>521,000</u>	<u>506,000</u>
Administration and overhead:		
Personal services	683,166	771,904
Other current expenses	568,000	561,700
Furlough days (3)	-	-
	<u>1,251,166</u>	<u>1,333,604</u>
Other:		
Suwannee Valley Transit Authority	24,492	24,492
Administrative fee - General Fund	89,250	89,250
	<u>113,742</u>	<u>113,742</u>
Total appropriations	<u>\$ 6,748,095</u>	<u>\$ 6,579,639</u>
<b>RESERVES</b>		
National Forest - Title III	\$ 147,000	\$ 147,000
Equipment	300,000	300,000
Cash balance forward	1,633,079	1,662,431
Contingency	696,406	697,356
	<u>2,776,485</u>	<u>2,806,787</u>
<b>TOTAL APPROPRIATIONS AND RESERVES</b>	<u>\$ 9,524,580</u>	<u>\$ 9,386,426</u>

**COLUMBIA COUNTY BOARD OF COUNTY COMMISSIONERS**

**BUDGET**

**MUNICIPAL SERVICES FUND**

For the Year Ending September 30, 2011

	<u>2009-10</u>	<u>2010-11</u>
	Final Budget	Tentative Budget
<b>REVENUES</b>		
Taxes		
Small County Surtax	\$ 190,000	\$ 558,000
Franchise Fees - garbage	90,000	90,000
Licenses & permits:		
Occupational licenses	58,000	58,000
Competency cards	10,000	10,000
Building permits	195,000	185,000
Certification fees	1,000	1,000
Land use fees	80,000	65,000
	<u>344,000</u>	<u>319,000</u>
Non ad valorem assessments:		
Solid waste	3,400,000	3,400,000
Solid waste partial year	48,000	25,000
Solid waste delinquent	3,000	5,000
Fire services	2,700,000	2,700,000
Fire-partial year & delinquent	25,000	20,000
	<u>6,176,000</u>	<u>6,150,000</u>
Intergovernmental revenue:		
State revenue sharing	590,000	560,000
Mobile home licenses	22,000	22,000
Communications services tax	260,000	320,000
Half-cent sales tax	1,600,000	1,500,000
Half-cent sales tax-emergency	-	155,000
Racing tax	223,250	223,250
	<u>2,695,250</u>	<u>2,780,250</u>
Charges for services:		
Ambulance fees	1,500,000	1,300,000

**COLUMBIA COUNTY BOARD OF COUNTY COMMISSIONERS**

**BUDGET**

**MUNICIPAL SERVICES FUND**

For the Year Ending September 30, 2011

	<u>2009-10</u>	<u>2010-11</u>
	Final Budget	Tentative Budget
Miscellaneous:		
Interest earnings Board of County		
Commissioners	40,000	34,000
Miscellaneous	500	1,000
Tower rents	2,500	2,500
Other miscellaneous	200	-
Special assessment - Spring Hollow	1,500	1,500
	<u>44,700</u>	<u>39,000</u>
Total revenues	<u>11,039,950</u>	<u>11,236,250</u>
Less 5% of revenues	<u>(551,998)</u>	<u>(561,813)</u>
	10,487,952	10,674,437
Beginning Cash	3,000,000	3,000,000
<b>TOTAL REVENUES AND BALANCES</b>	<u><u>\$ 13,487,952</u></u>	<u><u>\$ 13,674,437</u></u>
<b>APPROPRIATIONS</b>		
Board of County Commissioners -		
Administrative fee - General Fund	\$ 157,500	\$ 157,500
Other current expenses	75,000	80,000
Fire/EMS merger costs	-	-
	<u>232,500</u>	<u>237,500</u>
Building and Zoning Department -		
Personal services	347,184	312,471
Other current expenses	161,332	161,332
Capital outlay	5,000	-
Furlough days (3)	-	-
	<u>513,516</u>	<u>473,803</u>
County Fire Services		
Personal services	2,121,511	2,289,680
Other current expenses	553,000	547,500
Capital outlay	-	-
Debt service	360,626	360,626
Furlough days (3)	-	-
	<u>3,035,137</u>	<u>3,197,806</u>

**COLUMBIA COUNTY BOARD OF COUNTY COMMISSIONERS**

**BUDGET**

**MUNICIPAL SERVICES FUND**

For the Year Ending September 30, 2011

	<u>2009-10</u>	<u>2010-11</u>
	Final Budget	Tentative Budget
<b>Contractual Fire Agreements:</b>		
Coop forest management	12,000	24,100
Sheriff - dispatch services	-	-
	<u>12,000</u>	<u>24,100</u>
<b>Public safety</b>		
<b>Emergency Medical Service</b>		
Personal services	1,895,247	1,909,547
Other current expenses	556,200	502,285
Capital outlay	-	-
Furlough days (3)	-	-
	<u>2,451,447</u>	<u>2,411,832</u>
<b>911 Emergency Communications</b>		
Other current expenses	-	-
<b>EMS billing</b>		
Personal services	80,012	109,466
Other current expenses	20,200	20,200
Furlough days (3)	-	-
	<u>100,212</u>	<u>129,666</u>
<b>Tax Collector -</b>		
Contractual services,		
Non ad valorem assessments	<u>100,000</u>	<u>100,000</u>
<b>Accounting and auditing -</b>		
Other current expenses	<u>5,000</u>	-
<b>Addressing Department -</b>		
Personal services	106,622	65,682
Other current expenses	37,187	37,187
Furlough days (3)	-	-
	<u>143,809</u>	<u>102,869</u>

**COLUMBIA COUNTY BOARD OF COUNTY COMMISSIONERS**

**BUDGET**

**MUNICIPAL SERVICES FUND**

For the Year Ending September 30, 2011

	<u>2009-10</u>	<u>2010-11</u>
	Final Budget	Tentative Budget
<b>Solid Waste Service</b>		
Contracted services - pickup	2,900,000	2,900,000
Residential tippage fees	900,000	900,000
	<u>3,800,000</u>	<u>3,800,000</u>
<b>Community recreation centers -</b>		
Other current expenses	50,000	45,000
	<u>50,000</u>	<u>45,000</u>
<b>Total appropriations</b>	<u>10,443,621</u>	<u>10,522,576</u>
<b>RESERVES</b>		
Equipment reserve - rescue	125,000	125,000
Cash balances forward	1,896,712	1,931,675
Contingency	1,022,619	1,095,186
	<u>3,044,331</u>	<u>3,151,861</u>
<b>TOTAL APPROPRIATIONS AND RESERVES</b>	<u><u>\$ 13,487,952</u></u>	<u><u>\$ 13,674,437</u></u>

**COLUMBIA COUNTY BOARD OF COUNTY COMMISSIONERS**

**BUDGET**

**COURT SERVICES FUND**

For the Year Ending September 30, 2011

	<u>2009-10</u>	<u>2010-11</u>
	Final Budget	Tentative Budget
<b>REVENUES</b>		
Taxes:		
Small County surtax	\$ 153,000	\$ 190,000
Fines and Forfeitures -		
Technology surcharges -\$2	80,000	62,000
Optional Court costs - \$65	130,000	70,000
Interest	5,000	1,000
Total revenues	<u>368,000</u>	<u>323,000</u>
Less: 5% of revenues	<u>(18,400)</u>	<u>(16,150)</u>
	349,600	306,850
Estimated beginning cash	350,000	350,000
<b>TOTAL REVENUES, TRANSFERS AND BALANCES</b>	<u><u>\$ 699,600</u></u>	<u><u>\$ 656,850</u></u>
 <b>APPROPRIATIONS:</b>		
General Government Services:		
General Fund administration	<u>\$ 17,000</u>	<u>\$ 17,000</u>
 Judicial:		
County Court		
Personal services	36,148	36,388
Other current expenses	-	-
Furlough days (3)	-	-
	<u>36,148</u>	<u>36,388</u>
State Attorney		
Other current expenses	15,550	15,622
Technology	37,000	52,605
	<u>52,550</u>	<u>68,227</u>
Public Defender		
Other current expenses	8,774	8,774
Technology	12,876	12,876
	<u>21,650</u>	<u>21,650</u>
Clerk of Circuit Court		
Personal services	83,016	-
	<u>83,016</u>	<u>-</u>

**COLUMBIA COUNTY BOARD OF COUNTY COMMISSIONERS**

**BUDGET**

**COURT SERVICES FUND**

For the Year Ending September 30, 2011

	<u>2009-10</u>	<u>2010-11</u>
	Final Budget	Tentative Budget
<b>Court Support Service</b>		
Personal services	43,152	-
Other current expenses	17,051	-
Technology	12,393	55,545
	<u>72,596</u>	<u>55,545</u>
Juvenile Detention	<u>-</u>	<u>-</u>
<b>Guardian ad Litem</b>		
Other current expenses	<u>41,730</u>	<u>41,730</u>
<b>Optional Court Costs</b>		
Legal aid	30,875	16,625
Law library	30,875	16,625
Drug Court	30,875	16,625
Innovations (Teen Court)	30,875	16,625
	<u>123,500</u>	<u>66,500</u>
<b>Conflict Counsel</b>		
Other current expenses		
Rent	-	-
Office expenses	-	-
	<u>-</u>	<u>-</u>
<b>Total appropriations</b>	<u>448,190</u>	<u>307,040</u>
<b>RESERVES</b>		
Cash balance forward	206,714	307,893
Contingency	44,696	41,917
	<u>251,410</u>	<u>349,810</u>
<b>TOTAL APPROPRIATIONS AND RESERVES</b>	<u>\$ 699,600</u>	<u>\$ 656,850</u>

**COLUMBIA COUNTY BOARD OF COUNTY COMMISSIONERS**

**BUDGET**

**LANDFILL ENTERPRISE FUND**

For the Fiscal Year Ending September 30, 2011

	<u>2009-10</u>	<u>2010-11</u>
	Final Budget	Tentative Budget
<b>REVENUES</b>		
State grants:		
Consolidated waste grant	\$ 78,787	\$ 70,580
Charges for services:		
Class I	1,740,000	1,900,000
Class III	600,000	325,000
Tires	30,000	28,500
	<u>2,370,000</u>	<u>2,253,500</u>
Miscellaneous:		
Interest	25,000	70,000
	<u>2,473,787</u>	<u>2,394,080</u>
Less: 5% of revenues	(123,689)	(119,704)
Total revenues	<u>2,350,098</u>	<u>2,274,376</u>
Estimated unreserved beginning cash	2,000,000	2,000,000
<b>TOTAL REVENUES AND BALANCES</b>	<u><u>\$ 4,350,098</u></u>	<u><u>\$ 4,274,376</u></u>
<b>APPROPRIATIONS</b>		
Winfield Landfill operations:		
Personal services	\$ 765,882	\$ 744,161
Other current expenses	525,100	760,300
Capital outlay - equipment replacement	633,000	350,000
Furlough days (3)	-	-
	<u>1,923,982</u>	<u>1,854,461</u>
Code Enforcement		
Personal services	80,482	42,339
Other current expenses	19,300	13,500
Capital outlay	-	-
Furlough days (3)	-	-
	<u>99,782</u>	<u>55,839</u>
Central Landfill:		
Annual long-term care	223,000	216,500
Litter Control program:		
Contractual services	225,000	225,000
Tire Disposal:		
Contractual services	100,000	50,000
	<u>2,571,764</u>	<u>2,401,800</u>
Funded reserves:		
Winfield Class I closure	115,000	120,000
Winfield Class III closure	70,000	75,000
	<u>185,000</u>	<u>195,000</u>
Total appropriations	<u>2,756,764</u>	<u>2,596,800</u>
Other reserves:		
Cash balance forward	1,322,495	1,415,242
Contingency	270,839	262,334
	<u>1,593,334</u>	<u>1,677,576</u>
<b>TOTAL APPROPRIATIONS AND RESERVES</b>	<u><u>\$ 4,350,098</u></u>	<u><u>\$ 4,274,376</u></u>

**COLUMBIA COUNTY BOARD OF COUNTY COMMISSIONERS**

**BUDGET**

**LIBRARY ENHANCEMENT FUND**

For the Year Ending September 30, 2011

	<u>2009-10</u>	<u>2010-11</u>
	Final Budget	Tentative Budget
<b>REVENUES</b>		
Intergovernmental revenue:		
State grants:		
Library equalization	\$ 485,032	\$ 486,590
Interest earnings	20,000	7,000
Contributions	1,000	1,000
Total revenue	<u>506,032</u>	<u>494,590</u>
Less: 5% of revenues	<u>(25,302)</u>	<u>(24,730)</u>
	480,730	469,861
Estimated beginning cash	1,650,000	1,650,000
<b>TOTAL REVENUES AND BALANCES</b>	<u><u>\$ 2,130,730</u></u>	<u><u>\$ 2,119,861</u></u>
 <b>APPROPRIATIONS</b>		
Library Enhancements:		
Personal services	\$ 281,661	\$ 490,425
Other current expenses	89,100	43,200
Capital outlay	22,500	13,500
Furlough days (3)	-	-
	<u>393,261</u>	<u>547,125</u>
Literacy program:		
Personal services	32,771	32,377
Other current expenses	900	900
Capital books	1,000	1,000
Furlough days (3)	-	-
	<u>34,671</u>	<u>34,277</u>
West Branch:		
Personal services	107,694	108,410
Other current expenses	43,400	41,400
Capital outlay	13,500	11,000
Furlough days (3)	-	-
	<u>164,594</u>	<u>160,810</u>
Total appropriations	<u>592,526</u>	<u>742,212</u>
Reserves:		
Future enhancements	1,392,613	1,205,321
Cash balance forward	88,813	88,813
Contingency	56,778	83,515
	<u>1,538,204</u>	<u>1,377,649</u>
<b>TOTAL APPROPRIATIONS AND RESERVES</b>	<u><u>\$ 2,130,730</u></u>	<u><u>\$ 2,119,861</u></u>

**COLUMBIA COUNTY BOARD OF COUNTY COMMISSIONERS**

**BUDGET**

**SPECIAL LAW ENFORCEMENT FUND**

**For the Year Ending September 30, 2011**

	<u>2009-10</u> Final Budget	<u>2010-11</u> Tentative Budget
<b>REVENUES</b>		
Seized contraband	\$ 20,000	\$ 40,000
Interest earnings	500	500
Estimated beginning cash	45,000	10,000
<b>TOTAL REVENUES AND BALANCES</b>	<u>\$ 65,500</u>	<u>\$ 50,500</u>
<b>APPROPRIATIONS AND RESERVES</b>		
Sheriff's Department expenditures	\$ -	\$ -
Reserve for law enforcement expenditures	65,500	50,500
<b>TOTAL APPROPRIATIONS AND RESERVES</b>	<u>\$ 65,500</u>	<u>\$ 50,500</u>

**COLUMBIA COUNTY BOARD OF COUNTY COMMISSIONERS**

**BUDGET**

**TOURIST DEVELOPMENT TAX FUND - OPERATING**

For the Year Ending September 30, 2011

	<u>2009-10</u>	<u>2010-11</u>
	Final Budget	Tentative Budget
<b>REVENUES</b>		
Taxes		
Tourist Development Tax	\$ 375,000	\$ 472,000
Grant - State of Florida	-	-
Miscellaneous		
Sign advertising	21,000	-
Landscape sponsor	7,200	-
Interest	5,000	1,000
	<u>408,200</u>	<u>473,000</u>
Less: 5% of revenues	<u>(20,410)</u>	<u>(23,650)</u>
	387,790	449,350
Transfer from Tourist Development - Debt Service	-	-
Estimated beginning cash	500,000	500,000
<b>TOTAL REVENUES AND BALANCES</b>	<u><u>\$ 887,790</u></u>	<u><u>\$ 949,350</u></u>
 <b>APPROPRIATIONS</b>		
Tourism Promotion		
Personal services	\$ 138,881	\$ 156,912
Furlough days (3)	-	-
Other current expenses		
Local event promotion	45,000	60,000
Advertising & printing	13,000	25,000
Vehicle expenses	5,500	5,500
Rentals & leases - copy machine	2,500	2,500
Office supplies	2,500	2,500
Legal services	1,000	1,000
Postage	6,000	10,000
Transfer to general-administration	14,000	14,000
Advertising	33,000	40,000
Billboards	-	25,000
Contracted services	2,500	2,500

**COLUMBIA COUNTY BOARD OF COUNTY COMMISSIONERS**

**BUDGET**

**TOURIST DEVELOPMENT TAX FUND - OPERATING**

For the Year Ending September 30, 2011

	<u>2009-10</u>	<u>2010-11</u>
	Final	Tentative
	Budget	Budget
Insurance (includes sign)	5,000	5,000
Utilities	15,000	10,000
Operating supplies	2,500	2,500
Repairs & maintenance	5,000	5,000
Travel	7,000	7,000
Communications	2,000	2,000
Sign maintenance	5,000	5,000
Sports marketing	50,000	57,000
Highway beautification	10,000	10,000
	<u>226,500</u>	<u>291,500</u>
<b>Grants</b>		
Columbia County Historical Society	5,000	5,000
Blue Grey Festival	10,000	10,000
	<u>15,000</u>	<u>15,000</u>
<b>Capital outlay</b>		
Equipment	2,000	2,000
<b>Total appropriations</b>	<u>382,381</u>	<u>465,412</u>
 <b>RESERVES</b>		
Capital reserve	394,309	365,743
Cash balance forward	73,359	73,358
Contingency/reserve	37,741	44,837
	<u>505,409</u>	<u>483,938</u>
<b>TOTAL APPROPRIATIONS AND RESERVES</b>	<u><u>\$ 887,790</u></u>	<u><u>\$ 949,350</u></u>

**COLUMBIA COUNTY BOARD OF COUNTY COMMISSIONERS**

**BUDGET**

**INDUSTRIAL DEVELOPMENT AUTHORITY**

For the Year Ending September 30, 2011

	Final Budget 2009-10	Tentative Budget 2010-11
	<u>2009-10</u>	<u>2010-11</u>
<b>REVENUES:</b>		
Taxes - Ad Valorem, .124 mills	\$ 315,483	\$ 304,482
Minus 5% County Reserve	(15,774)	(15,224)
<b>Total</b>	<u>299,709</u>	<u>289,258</u>
Interest Earned	5,000	1,000
Estimated Beginning Cash	250,000	250,000
<b>Total Revenues and Balances</b>	<u>\$ 554,709</u>	<u>\$ 540,258</u>
<b>APPROPRIATIONS</b>		
Admin. Salaries-Payroll	\$ 145,500	\$ 141,478
Payroll Taxes & Benefits (Employer Exp.)	26,000	40,546
Furlough days (3)	-	-
Audit-Accounting Fees	3,000	3,500
Professional Services - Legal	-	10,000
Administrative fees - general fund	-	10,000
Chamber Shared Operating Exp.	10,000	-
Commissions-Property Appraiser (fixed)	8,770	8,770
Commissioners-Tax Collector (fixed)	6,400	-
Equipment Purchases - Capital Outlay	-	3,000
Fees-Community Redevelopment	2,550	2,550
Certification & Training	3,500	2,000
Insurance-Workers Comp/Fidelity	1,700	2,000
Office Supplies-General	3,000	3,000
Office Equipment-Rentals & Leases	-	15,000
Postage-Express Mail	1,000	1,000
Printing	-	2,000
Prof. Dues/Subscrib/Publications	2,000	2,000
Promotion & Advertising	50,000	26,500
Project Development	50,000	50,000
Racec	3,500	3,500
Tax abatement	19,742	19,742
Telephone-Suncom (fixed) + Exec.Dir. Cell	3,000	-
Travel	25,000	20,800
<b>Total appropriations</b>	<u>364,662</u>	<u>367,386</u>
<b>RESERVES</b>		
Contingency	43,694	45,673
Cash balances forward	146,353	127,199
	<u>190,047</u>	<u>172,872</u>
<b>TOTAL APPROPRIATIONS AND RESERVES</b>	<u>\$ 554,709</u>	<u>\$ 540,258</u>

**COLUMBIA COUNTY BOARD OF COUNTY COMMISSIONERS**

**BUDGET**

**LOCAL HOUSING ASSISTANCE FUND**

**For the Year Ending September 30, 2011**

	<u>2009-10</u> Final Budget	<u>2010-11</u> Tentative Budget
<b>REVENUES</b>		
State grants - SHIP	\$ 350,000	\$ -
Interest	1,000	-
Estimated beginning cash	200,000	200,000
<b>TOTAL REVENUES</b>	<u>\$ 551,000</u>	<u>\$ 200,000</u>
<b>APPROPRIATIONS</b>		
Administration	\$ 45,000	\$ 20,000
Housing assistance	506,000	180,000
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 551,000</u>	<u>\$ 200,000</u>

**COLUMBIA COUNTY BOARD OF COUNTY COMMISSIONERS**  
**BUDGET**  
**ROAD IMPROVEMENT DEBT SERVICE FUND**  
For the Year Ending September 30, 2011

	<u>2009-10</u>	<u>2010-11</u>
	Final Budget	Tentative Budget
<b>REVENUES</b>		
<b>Taxes:</b>		
Local Option Gasoline Tax	\$ 800,000	\$ 800,000
	<u>800,000</u>	<u>800,000</u>
Interest earnings	-	-
	<u>800,000</u>	<u>800,000</u>
<b>NON-REVENUES</b>		
Less: 5% revenues	(40,000)	(40,000)
	<u>760,000</u>	<u>760,000</u>
Estimated beginning cash	200,000	200,000
<b>TOTAL REVENUES AND BALANCES</b>	<u><u>\$ 960,000</u></u>	<u><u>\$ 960,000</u></u>
 <b>APPROPRIATIONS</b>		
Debt Service - Principal	\$ 500,000	\$ 450,000
Debt Service - Interest	250,000	350,000
Reserve for debt service	210,000	160,000
<b>TOTAL APPROPRIATIONS AND RESERVES</b>	<u><u>\$ 960,000</u></u>	<u><u>\$ 960,000</u></u>

**COLUMBIA COUNTY BOARD OF COUNTY COMMISSIONERS**  
**BUDGET**  
**ECONOMIC DEVELOPMENT FUND**  
For the Year Ending September 30, 2011

	2009-10	2010-11
	Final	Tentative
	Budget	Budget
<b>REVENUES</b>		
Intergovernmental		
Half-cent Sales tax	\$ 1,600,000	\$ 1,500,000
Miscellaneous		
Rentals and leases - Homes of Merit	177,300	177,300
Interest- Other	5,000	1,000
	182,300	178,300
Total revenue	1,782,300	1,678,300
Less: 5% revenues	(89,115)	(83,915)
Estimated beginning cash	1,000,000	1,000,000
<b>TOTAL REVENUES AND BALANCES</b>	<b>\$ 2,693,185</b>	<b>\$ 2,594,385</b>
<b>APPROPRIATIONS</b>		
Economic environment		
Homes of Merit Project:		
Debt service		
Interest	\$ -	\$ 19,980
Principal	-	151,420
	-	171,400
Economic Projects:		
Operating expenses		
Tax rebates	1,256,327	1,200,000
	1,256,327	1,200,000
Target Project:		
Interest	158,000	138,893
Principal	331,799	350,905
	489,799	489,798
Total appropriations	1,746,126	1,861,198
<b>RESERVES</b>		
Contingency	947,059	733,187
<b>TOTAL APPROPRIATIONS AND RESERVES</b>	<b>\$ 2,693,185</b>	<b>\$ 2,594,385</b>

**COLUMBIA COUNTY BOARD OF COUNTY COMMISSIONERS**

**BUDGET  
UTILITIES FUND**

For the Year Ending September 30, 2011

	<u>2010-11</u> <u>Tentative</u> <u>Budget</u>
<b>REVENUES</b>	
Water sales	\$ 48,860
Sewer sales	66,000
Connection fees	10,000
Water capacity fees	10,000
Sewer capacity fees	10,000
Total revenues	<u>144,860</u>
Less 5% of revenues	<u>(7,243)</u>
	137,617
Advance - general fund	40,000
Estimated beginning cash	-
<b>TOTAL REVENUES, TRANSFERS AND BALANCES</b>	<u><u>\$ 177,617</u></u>
<b>APPROPRIATIONS</b>	
Administration:	
Operating expenses:	
Truck fuel	7,280
Insurance	400
Cell phone	480
	<u>8,160</u>
Water plant:	
Operating expenses:	
Operator contract	12,000
Sodium hypochlorite	2,500
Utilities	3,000
	<u>17,500</u>
Sewer plant:	
Operating expenses:	
Operator contract	6,000
Utilities	4,500
Insurance	3,000
Chemicals	2,000
	<u>15,500</u>

**COLUMBIA COUNTY BOARD OF COUNTY COMMISSIONERS**

**BUDGET  
UTILITIES FUND**

For the Year Ending September 30, 2011

	<u>2010-11</u> <u>Tentative</u> <u>Budget</u>
Total operating expenses	<u>41,160</u>
Capital outlay:	
Service truck (5 year amortization)	7,000
Tap machine (5 year amortization)	5,000
Other tools	2,000
Total capital outlay	<u>14,000</u>
Debt service:	
State Revolving Fund loan	86,140
Land debt service - general fund	20,000
Total debt service	<u>106,140</u>
Total appropriations	<u>161,300</u>
<b>RESERVES</b>	
Contingency - 10%	16,317
<b>TOTAL APPROPRIATIONS AND RESERVES</b>	<u><u>\$ 177,617</u></u>

**COLUMBIA COUNTY BOARD OF COUNTY COMMISSIONERS**

**BUDGET  
ROAD IMPROVEMENT FUND**

For the Year Ending September 30, 2011

	<u>2009-10</u>	<u>2010-11</u>
	Final Budget	Tentative Budget
<b>REVENUES</b>		
DOT SCOPE grants:		
Brown Road	\$ 598,400	\$ -
	<u>598,400</u>	<u>-</u>
DOT Growth Management grant:		
CR349	<u>-</u>	<u>-</u>
DOT SCRAP grants:		
CR135	522,783	-
CR778	710,210	-
Elim Church Road	900,900	-
	<u>2,133,893</u>	<u>-</u>
EDTF - Tammy Lane	<u>250,000</u>	<u>-</u>
Legislative appropriations	<u>900,000</u>	<u>-</u>
State Shared Revenue:		
Half-cent Sales tax	<u>-</u>	<u>-</u>
Non ad valorem assessments		
Rolling Oaks	15,000	15,000
River Manor	25,000	20,000
	<u>40,000</u>	<u>35,000</u>
Interest revenue	<u>5,000</u>	<u>1,000</u>
	3,927,293	36,000
Less - 5% of general revenues	<u>(196,365)</u>	<u>(1,800)</u>
	<u>3,730,928</u>	<u>34,200</u>
Estimated beginning cash	3,500,000	50,000
Transfer from Transportation Trust Fund	-	-
Loan Proceeds	-	10,400,000
<b>TOTAL REVENUES AND BALANCES</b>	<u><u>\$ 7,230,928</u></u>	<u><u>\$ 10,484,200</u></u>

**COLUMBIA COUNTY BOARD OF COUNTY COMMISSIONERS**

**BUDGET**

**ROAD IMPROVEMENT FUND**

For the Year Ending September 30, 2011

	<u>2009-10</u>	<u>2010-11</u>
	Final Budget	Tentative Budget
<b>APPROPRIATIONS</b>		
Road Construction Projects		
Emerald Forest Subdivision	\$ 100,000	\$ -
Emerald Lakes Subdivision	-	-
Woodborough Subdivision	150,000	-
Kirby Road	300,000	-
Turner Road	-	-
Old Wire/Herlong Roads	-	9,400,000
CR-135 (Brown to CR-250)	650,000	-
CR-778 (Oak Ridge)	1,100,000	-
Junction Road	700,000	-
Centerville Road	1,000,000	1,000,000
King Road	600,000	-
Nash Road	700,000	-
Elim Church Road	1,100,000	-
Tommy Lites Road	800,000	-
Walter Little Road	-	-
	<u>7,200,000</u>	<u>10,400,000</u>
Contingency	30,928	-
Total appropriations	<u>7,230,928</u>	<u>10,400,000</u>
Reserve for future construction	-	84,200
<b>TOTAL APPROPRIATIONS AND BALANCES</b>	<u><u>\$ 7,230,928</u></u>	<u><u>\$ 10,484,200</u></u>

**COLUMBIA COUNTY BOARD OF COUNTY COMMISSIONERS**

**BUDGET**

**CONNECTOR ROADS PROJECT FUND**

For the Year Ending September 30, 2011

	<u>2009-10</u>	<u>2010-11</u>
	Final Budget	Tentative Budget
<b>REVENUES</b>		
State grants		
County Incentive Grant	\$ 1,954,387	\$ 1,000,000
Interest earnings	50,000	8,000
	<u>2,004,387</u>	<u>1,008,000</u>
Less 5% of revenues	(100,219)	(50,400)
Total revenues	<u>1,904,168</u>	<u>957,600</u>
Other revenues    loan proceeds	-	3,750,000
Estimated beginning cash	6,400,000	6,000,000
<b>TOTAL REVENUES AND BALANCES</b>	<u><u>\$ 8,304,168</u></u>	<u><u>\$ 10,707,600</u></u>
<b>APPROPRIATIONS</b>		
Connector Roads Project:		
Project supervision:		
Personal services	\$ -	\$ -
General fund administration	20,000	-
	<u>20,000</u>	<u>-</u>
Connector Road Project:		
Purchase of rights of way	-	2,700,000
Design engineering	100,000	1,000,000
Road construction	8,184,168	7,000,000
Contingency	-	7,600
	<u>8,284,168</u>	<u>10,707,600</u>
Total appropriations	<u>8,304,168</u>	<u>10,707,600</u>
Estimated ending cash	-	-
<b>TOTAL APPROPRIATIONS AND BALANCES</b>	<u><u>\$ 8,304,168</u></u>	<u><u>\$ 10,707,600</u></u>